

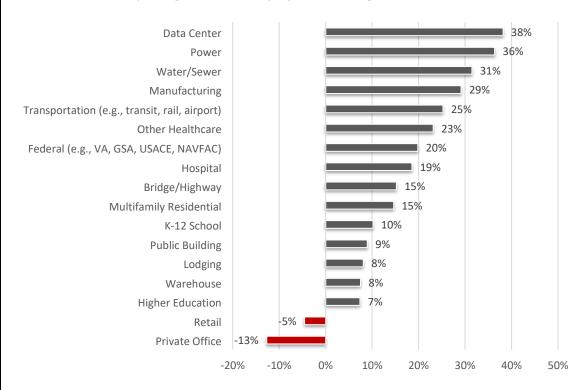


2025 Construction Outlook West Survey Results

Total Responses: 298. Responses varied for some questions. Percentages are based on responses to each question and may not sum to 100 due to rounding.

 Compared to 2024, do you expect the available dollar value of projects you compete for in 2025 to be higher/lower/about the same (answer for all market areas in which your business operates)
 Responses: 297

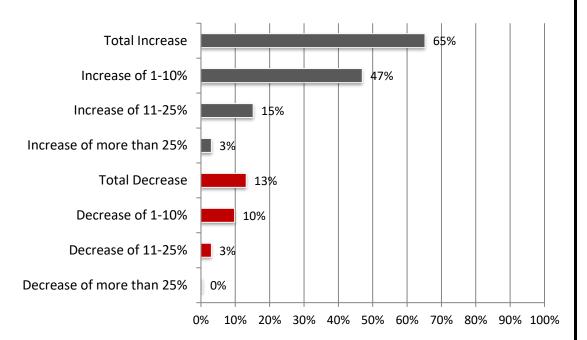
Net % expecting 2025 value of projects to be Higher or Lower than 2024



Higher	Lower	Same	
49%	11%	39%	
48%	11%	41%	
46%	14%	40%	
45%	16%	40%	
44%	18%	38%	
40%	17%	43%	
37%	17%	46%	
38%	19%	43%	
35%	20%	45%	
39%	24%	37%	
34%	24%	43%	
33%	24%	44%	
33%	25%	42%	
33%	25%	43%	
29%	22%	48%	
26%	30%	44%	
23%	36%	41%	

^{*}Net equals difference between number of "Higher" and "Lower" responses as percent of total.

2. What percentage change do you expect in your headcount in 2025? Responses: 296



3. Describe your difficulty in filling open positions: Responses: 296

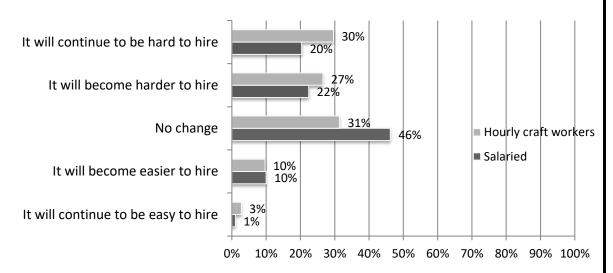
We are having a hard time filling some or all positions

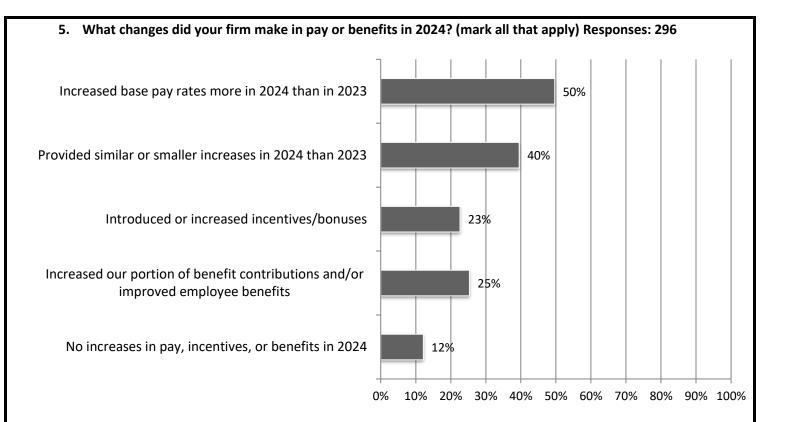
We are having no difficulty filling any positions

We are having no difficulty filling any positions

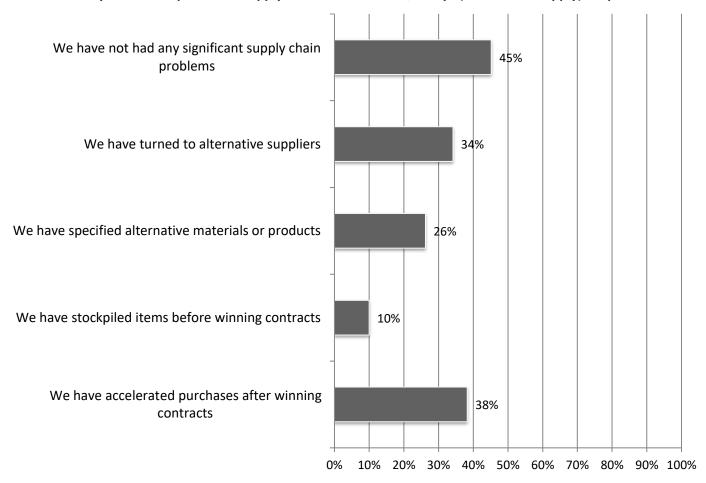
0% 10% 20% 30% 40% 50% 60% 70% 80% 90% 100%

4. Do you expect any changes in the availability of hourly craft or salaried personnel over the coming 12 months? Responses: 296

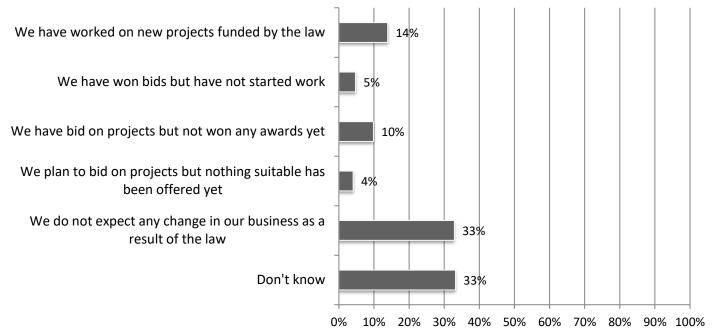




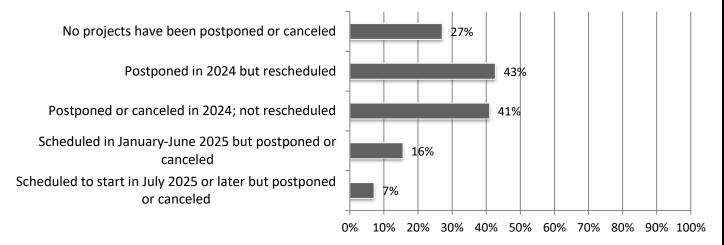




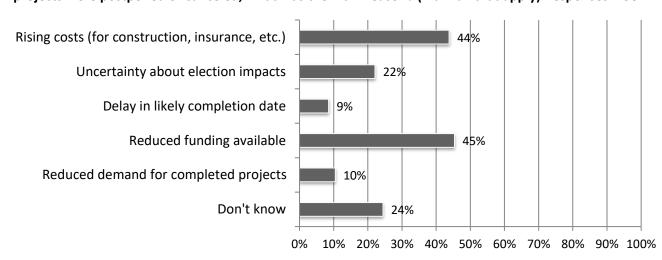
7. What difference, if any, has the Infrastructure Investment and Jobs Act (also known as the Bipartisan Infrastructure Law), made to your business? Responses: 295

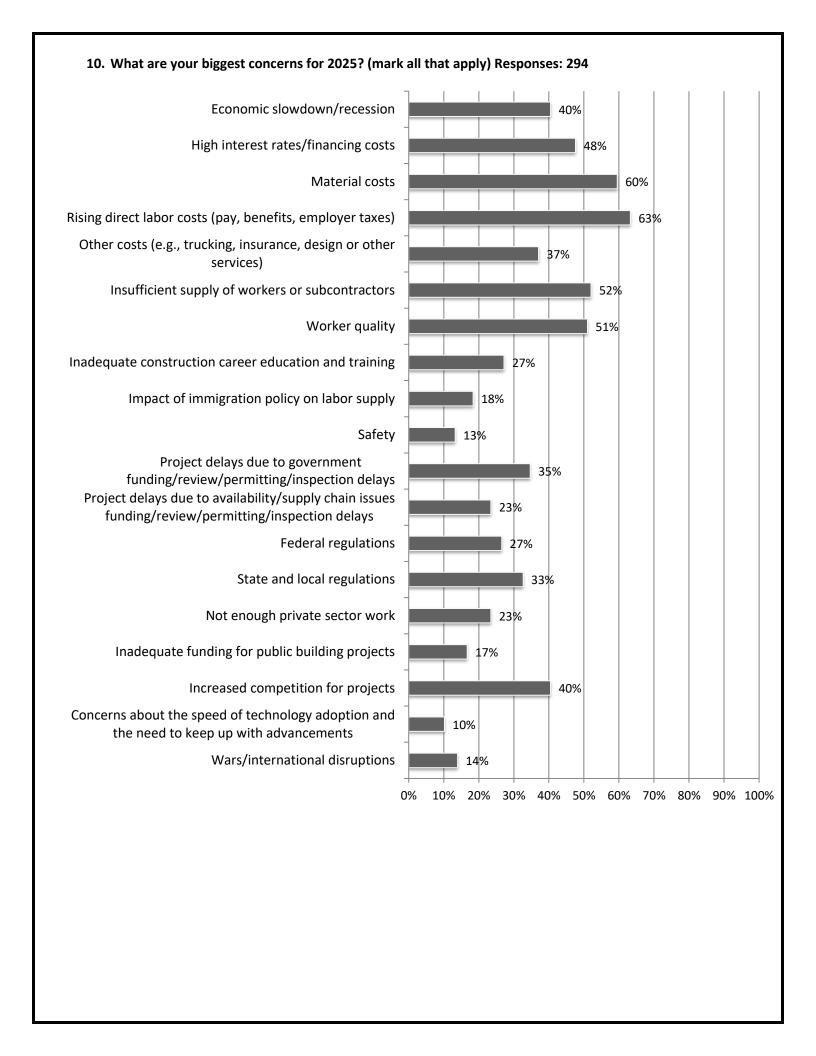


8. Did an owner postpone or cancel any projects that were scheduled to start in 2024 or 2025? (mark all that apply) Responses: 295

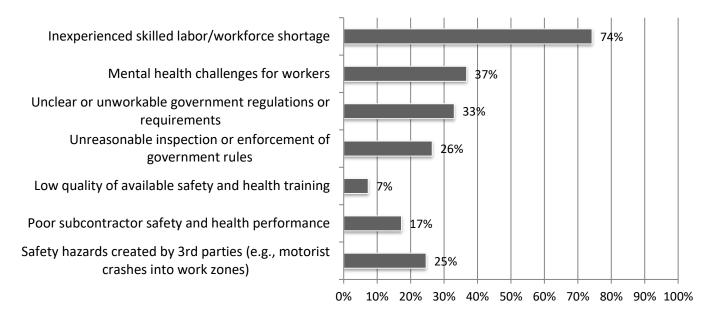


9. If projects were postponed or canceled, what was the main reason? (mark all that apply) Responses: 258



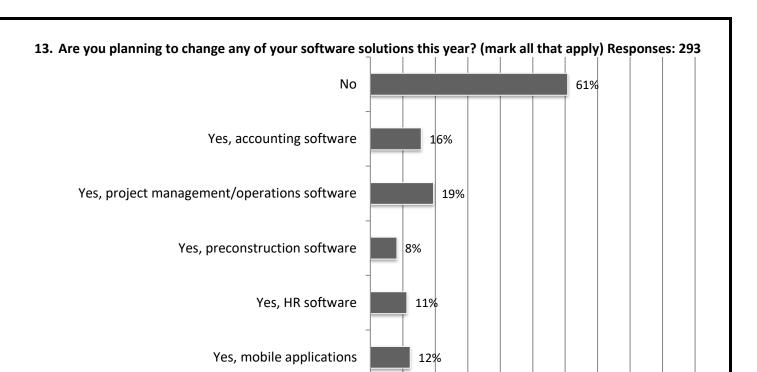


11. What challenges, if any, do you see regarding the safety and health of your firm's workers? (mark all that apply) Responses: 272



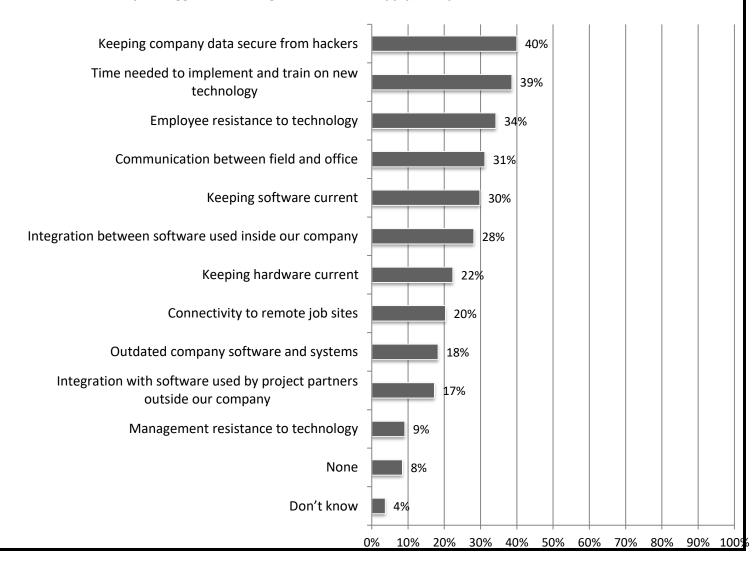
12. Compared to 2024, will your firm's 2025 investment in the following technologies change? (mark all that apply) Responses: 288

	Increase	Decrease	No change
Document management software	42%	2%	56%
Artificial intelligence	40%	1%	59%
Accounting software	35%	0%	65%
Project management software	35%	1%	65%
Estimating software	34%	1%	65%
Fleet tracking/management software	30%	2%	68%
Human resources (HR) software	27%	2%	72%
Tool/asset management/tracking	26%	0.4%	74%
Building Information Modeling (BIM)	26%	0.4%	74%
Drones	25%	0%	75%
Client relationship management (CRM) software	25%	3%	72%
Scheduling software	24%	0.4%	76%
Payroll software	23%	0.4%	77%
Project collaboration software	19%	1%	80%
Offsite production	19%	1%	80%
Subcontractor bid management/ITB software	16%	0.4%	83%
Autonomous equipment or vehicles	16%	0.4%	84%
Prequalification software	15%	2%	83%
Service management software	12%	1%	87%
3-D printing	7%	2%	91%
Robotics	6%	1%	93%

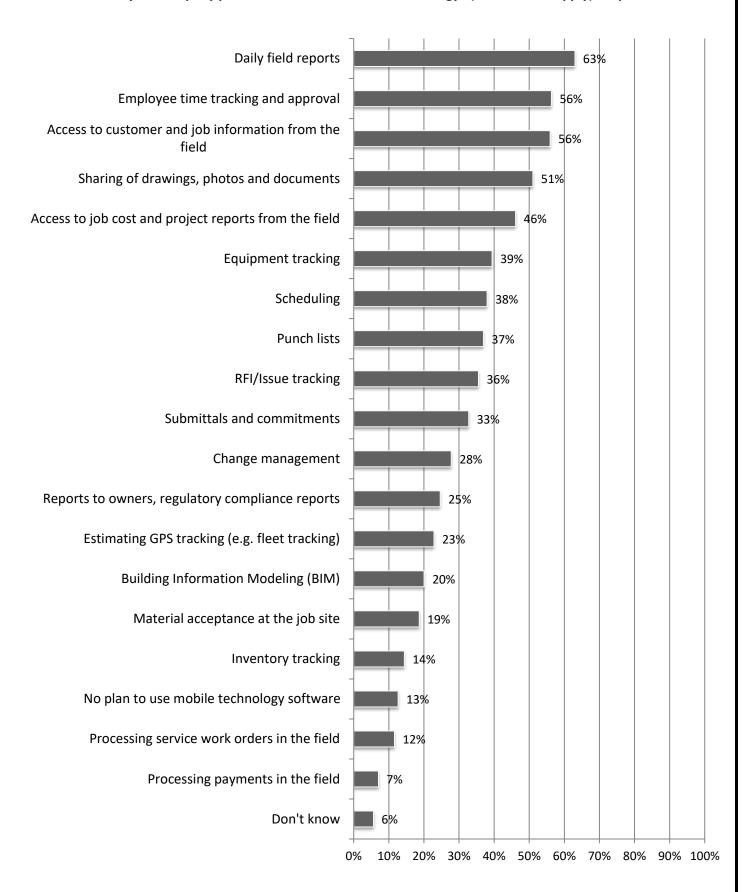


10% 20% 30% 40% 50% 60% 70% 80% 90% 100%

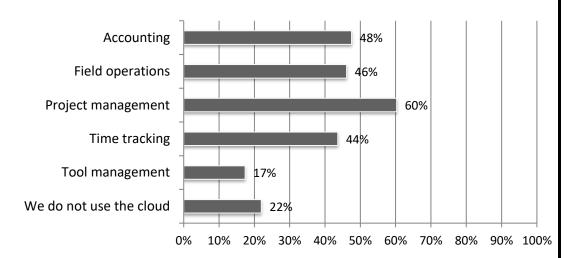
14. What are your biggest IT challenges (mark all that apply)? Responses: 295



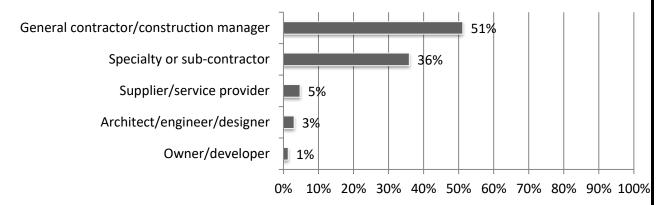
15. How does your company plan to use mobile software technology? (mark all that apply) Responses: 284



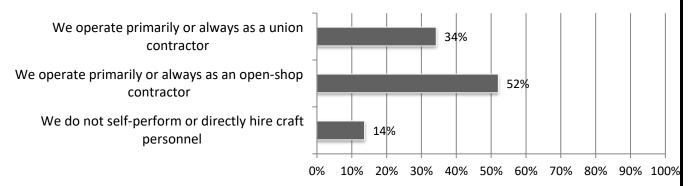
16. Does your firm use cloud-hosted technology in any of the following ways (mark all that apply)? Responses: 282



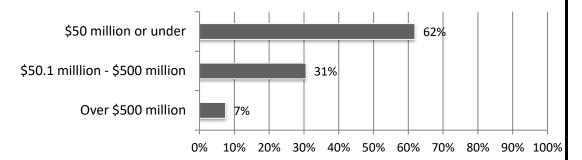
17. What best describes your firm? Responses: 295



18. When you self-perform construction work, do you operate as a union contractor or an open-shop contractor? Responses: 292



19. Estimate the total dollar amount of work your firm performed in 2024. Responses: 294



20. How many total employees does your firm employ at all of its locations? Responses: 296

